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REPUBLIC OF RWANDA



MINISTRY OF ENVIRONMENT

P.O. BOX 3502 KIGALI

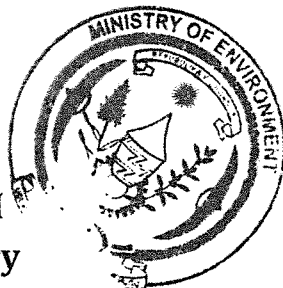
To: Mr. Stephen Rodriques  
Resident Representative  
UNDP

Dear Sir,

**Subject: Submission of Quarter III progress report for the Strengthen in capacities for Environment and Natural Resources project (SCENR)**

I have honor to forward to you herewith attached the Quarter III progress report for the Strengthening capacities for Environment and Natural Resources project (SCENR)

Regards,



For, **Fatina MUKARUBIBI**  
Permanent Secretary

Cc:

- Hon. Minister of Environment  
KIGALI

RECEIVED on	22.10.2019
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Empowered lives.  
Resilient nations.

## QUARTERLY NARRATIVE PROGRESS REPORT

YEAR/QUARTER: 2019/Q3

**Purpose:** This report aims at assessing the achievements against the planned results during the quarter as well as risks and issues that could affect project implementation.

<b>Project title:</b>	Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation	
<b>Project number:</b>	Strengthening institutional capacity of ENR Sector (MoE)" 00116275	
<b>Project/UNDAP/CPD outcome:</b>	UNDAP Outcome 4, "By 2023 Rwandan institutions and communities are more equitably, productively and sustainably managing natural resources and addressing climate change",	
<b>NST priorities:</b>	NST1 Priority 7: 'Sustainable Management of Natural Resources and Environment to Transition Rwanda towards a Green Economy'.	
<b>SDGs:</b>	5,7,9,11,13,15,17	
<b>Project start date:</b>	01/01/2019	
<b>Project end date:</b>	30/06/2024	
<b>Reporting period</b>	Q3/2019	
<b>Project budget (USD):</b>	<b>TRAC (core):</b>	\$4,400,000
	<b>Government of Rwanda (in kind):</b>	\$250,000
	<b>Other donors:</b>	
	<b>Total project budget:</b>	\$4,650,000

## Results-based Reporting

**OUTPUT 1:** ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources

**Results achieved and evidence** (*Explain the achievements at the output level. Make sure to provide evidence, related data and how it was collected*):

The program is aiming at improving the planning and coordination of the Environment and Natural Resources Sector. During this quarter (July- September 2019) the Ministry focused on the preparation of the Backward Looking Joint Sector Review meeting.

**Completed activities that contributed to the above achievements** (*Explain which activities took place and how they contributed to the achievement of the output. Photos or reports can be added as annex*):

### Activity 1.1 Carry out Joint Sector Reviews

In line with effective coordination of the Backward Looking Joint Sector Review (BLJSR) Meeting, the project together with the planning unit updated the Terms of References for the Thematic Working Group which guided all the seven sub sectors (Forests, Meteorology, Environment and Climate Change, Land, Mining, Petroleum & Gas and Integrated Water Resources Management and Climate finance) under the Environment and Natural Resources sector to carry out meaningful discussions that will inform the Joint Sector Review (JSR) Report. The Thematic Working Groups for all Subsectors were carried out in the Month of September and will end by 18<sup>th</sup> October 2019 while the JSR meeting will take place on 24<sup>th</sup> October 2019.

Per terms of reference circulated by the Ministry of Finance and Economic Planning the BLJSR will focus on the following objectives

- i. To assess progress in achieving sector objectives with focus on 2018/19 targets for: NST1 indicators (**Annex 1.1**), selected sector performance indicators (**Annex 1.2**) and their corresponding policy actions. This will also include discussion on catch up plans for areas lagging behind.
- ii. To present and discuss budget execution performance (**Annex.2.1**) for 2018/19.
- iii. To highlight priority areas (maximum of five) for the 2020/21 fiscal year that will inform the planning and budgeting process for institutions in the sector.
- iv. To review progress against implementation of recommendations from the last JSR meetings.

**Change in plan (what results were not achieved as planned and why) :**

Due to insufficient funds during the year 2019, some activities related to Environment and Natural Resources Results Based Monitoring and Evaluation (ENR RBM&E) have been postponed to next year 2020. Those activities are :

- Strengthen and operationalize the ENR sector RBM&E system with technical assistance to manage and trouble shoot the RBM system
- Capacity building on general RBM and use of system for effective reporting and
- Conduct 1 baseline study for the RBM&E system. During the previous mission carried out by NIRAS NATURA in line with Establishing Results Based Monitoring and Evaluation System some baseline Studies were identified and these include :
  - 1) Ecosystems level of degradation study,
  - 2) Hazardous/toxic waste study,
  - 3) Water Productivity study,
  - 4) Forest Enterprises survey,
  - 5) Mining Sites and Processors Assessment.

Further steps starting by January 2020, Environment and Natural Resources Sector stakeholders will update these studies and from there terms of reference of priority studies will be drafted before implementation.

**Overall Challenges, Recommendations and Lessons learnt**

*Raise any challenges that require attention, and lessons learnt / best practices that can be shared within the project and with other projects.*

<b>Key challenges and risks, recommendations (Identify challenges and risks and recommended solutions):</b>	
Limited funds has hindered some activities especially on RBM & E system	We need to plan ahead for better results and prioritize the activities based on available budget. Information on the available funds will be provided by UNDP.
<b>Lessons learned and/or good practices:</b>	
<p>The Results Based Monitoring and Evaluation System (RBM&amp;E) using DHIS2, one of the lessons learnt is that a <b>large number of staff need to be trained</b> to 1<sup>st</sup> of all run smoothly the system but also compensate for and deal with staff turnover in the public sector.</p> <p>Regarding the operationalization of the system, The Ministry needs to <b>do awareness on the importance and use of ENR RBM &amp; E system through</b> a lot of trainings at both levels (District &amp; National) and enforcement strategy should be in place so that people can report through the system regularly.</p> <p>The good thing is that the RBME indicators are <b>flexible</b> to revision with clear justifiable reasons on an annual basis as informed by lessons learnt from implementation and</p>	

emerging policies and strategies. Partly, this is the reason for the formulation and revision of the Performance Indicators and evolving of the new indicators in the RBME system, which have been informed by the new strategies, such as the National Strategy for Transformation and policies (for example the revised Environmental Policy) and the Vision 2050.

**LNOB & Gender:** *(Share any achievements or lessons learnt, good practices on LNOB and gender equality and women's empowerment)*

During the implementation of the activities we are trying our best to improve the extent to which the project implementation reporting is informed by a thorough understanding of gender roles, power relations and a disaggregation of women's and men's specific interests, needs, and priorities.

Disaggregated data is still a challenge that needs to be addressed. The Environment and Natural Resources Sector under the Sida funding commissioned a consultancy to develop Sector Gender mainstreaming assessment and gender mainstreaming Strategy. During the assessment some weaknesses have been identified in having disaggregated data in subsectors and inadequate budgeting for disaggregated ENR gender sensitive interventions. The Strategy will come up with key strategies and indicators to guide the gender mainstreaming in the Environment and Natural Resources Sector.

*Copy the table below and repeat for each project output.*

**OUTPUT 2: Green Growth and Climate Resilience Strategy implemented in selected sectors**

**Results achieved and evidence** *(Explain the achievements at the output level. Make sure to provide evidence, related data and how it was collected):*

1. In October 2018 the Ministry of Environment with the support from United Nations for Development Program (UNDP) carried out the evaluation of the implementation of the Green Growth and Climate Resilient Strategy (GGCRS).

The objective of the evaluation was to assess achievements as well as challenges encountered and lessons learned during implementation from its launch in 2011 until now 2018 as EDPRS 2 is concluded. The evaluation has confirmed that the GGCRS is still highly relevant to Rwanda's long term Vision 2020/2050 as well as the Sustainable Development Goals (SDGs) agenda 2030 as well as to the medium term development framework EDPRS 2 that is giving way to the first phase of the National Strategy for Transformation (NST-1) for 2018 to 2024. Indications of relevance as discussed are highlighted by the enabling pillars priorities that have been put in place for the implementation. The Strategy also gives opportunities for forging regional and international partnerships in climate action such as the Kigali Amendment of Montreal

Protocol, membership of the NDC Partnership and the Africa Green Growth Week.

However, the evaluation revealed that there is a need for revision of the GGCRS for making clearer the indicators and targets for some of the policy actions.

2. The main objective of this consultancy is to revise and update the Rwanda's Green Growth and Climate Resilience Strategy to capture emerging / potential future trends and respond to multiple scenarios for achieving a Green Economy, with a clear framework of its implementation.

The International Lead Consultant, in collaboration with a national consulting firm, will support the Ministry of Environment and stakeholders to enrich research and studies on emerging trends, build future scenarios using foresight methodologies, and identify and document resilient strategies to facilitate actions toward the preferred scenario.

The Consultancy delayed a bit since we failed to get the qualified experts for more than 2 times.

Luckily enough, now the International Consultant and the National Firm have been hired and will undertake the assignment as soon as possible.

3. The Ministry of Environment commissioned SMEC to develop wetlands master plan in the City of Kigali with main purpose of sustainably managing and utilising its wetland system. This includes ground trothing the wetland boundaries and developing an appropriate form of storing the wetland coordinates in such a way that satellite monitoring can be done. In addition to that more detailed studies on the urban wetland hydrology, ecosystems, land use, socio economic analysis and other relevant data and information on urban wetlands have been carried out.

So far the draft report of the report has been shared with the Ministry and it is under validation processes.

4. NIRDA hired an Indian company named Council of Scientific & Industrial Research-Central leather Research Institute (CSIR-CLRI) that will support NIRDA in conducting a detailed project report on Development of Leather value chain in Rwanda and also conduct clean technologies related to leather sector. So far the inception report was submitted and approved.
5. During this quarter the Ministry of Environment through the project was supposed to support the Rwanda National Police to buy and install 2000 solar panel energy system but due to lack of funds, the project only supported the purchase and installation of 455 solar home system and their accessories.

**Completed activities that contributed to the above achievements** (*Explain which activities took place and how they contributed to the achievement of the output. Photos or reports can be added as annex*):

**Activity 2.1 Review the Green Growth and Climate Resilience Strategy (GGCRS) with stakeholders using foresight methods**

Regarding Output 2 related to Green Growth and Climate Resilience Strategy implemented in selected sectors a number of activities were planned and significant progress was made during the quarter three of 2019.

During the quarter three, The Ministry through UNDP advertised a tender aiming of revising the Green Growth and Climate Resilience strategy. The main objective of this consultancy is to revise and update the Rwanda's Green Growth and Climate Resilience Strategy to capture emerging / potential future trends and respond to multiple scenarios for achieving a Green Economy, with a clear framework of its implementation with stakeholders using foresight methods, in partnership with the United Nations for Development Program.

The terms of reference have been published two time and they failed to get a qualified candidate. So far the International Consultant and the National Firm have been hired and will undertake the assignment as soon as possible.

**Activity 2.2 Develop a Master plan for Wetlands Management in Kigali City, including categorization of wetlands, management plan of specific wetlands and resource mobilization for further implementation**

Develop a Master plan for Wetlands Management in Kigali City, including categorization of wetlands, management plan of specific wetlands and resource mobilization for further implementation. The final Draft report was submitted and will be reviewed by a quality assurance team. The report reveals that Wetlands in the City of Kigali have undergone significant transformation mainly through agricultural activities that have drained wetlands and replaced wetland plants with crop plants. Other impactful human activities include infrastructural developments (e.g. buildings, roads) within wetland boundaries and the extraction of clay for brick making. These changes can be reversed through ecological rehabilitation. We are expecting the final report on 12<sup>th</sup> November 2019.

**Activity 2.4 Capacity building of NIRDA to strengthen the green technology research and setting up of the Environment and Climate Change Innovation Centre**

During this quarter NIRDA (National Industrial Research & development Agency) hired an Indian company through single source procurement process due to their experience in leather making. NIRDA contracted Council of Scientific & Industrial Research-Central leather Research institute (CSIR-CLRI) on 29<sup>th</sup> July 2019. So far Inception report on detailed project road map was presented and approved and also the training material for leather clean technologies is on-going.

In the meantime this contract was extended and will be ending 14<sup>th</sup> November 2019 instead of 29<sup>th</sup> September 2019. This is due to the nature of the work that will pass through rigorous validation processes.

**Activity 2.5 Conduct awareness raising campaign on environmental crimes including human security activities**

This quarter the Rwanda National Police (RNP) organised the Police Month activities which was launched July 2019 .Different activities were performed among others the Ministry through the Project supported the installation of 455/2,000 solar panel energy systems.

This is in line with awareness campaign where the environmental Crime free villages were awarded with solar systems.

**Change in plan (what results were not achieved as planned and why) :**

The Final report on the Wetland master plan was supposed to be submitted in end September but due to unforeseen circumstances the company requested a non-cost extension for 45 days (mi November) to deliver on few remaining activities (training session for counterparts).

**Overall Challenges, Recommendations and Lessons learnt**

*Raise any challenges that require attention, and lessons learnt / best practices that can be shared within the project and with other projects.*

**Key challenges and risks, recommendations (Identify challenges and risks and recommended solutions):**

Delays in finalization of the hiring CSIR-CLRI due to CSIR-CLRI was afraid to conduct a demonstration of the leather technologies in one Rwanda leather industry.

All activities planned in the Quarter 3 not implemented and all remained activities should be completed in Quarter 4. All experts of the CSIR-CLRI will come together and do all activities in parallel and present the report within a period of two weeks

**Lessons learned and/or good practices:**

During the implementation of the Project it has been observed that procuring the services on time is very important. It will be very important for project's staff and implementing partners to have refresher courses in procurement and also using the E- Procurement. Planning the tenders ahead of time is also of paramount.

**LNOB & Gender: (Share any achievements or lessons learnt, good practices on LNOB and gender equality and women's empowerment)**

During the implementation of the activities we are aiming at improving the extent to which the project implementation reporting is informed by a thorough understanding of gender roles, power relations and a disaggregation of women's and men's specific interests, needs, and priorities.



### Results Framework Summary

Monitor the indicators by quarter and record relevant progress. Make sure to add the source of data.

Outcome/ Output	Indicator	Baseline	Project target	Q1	Q2	Q3	Q4
<b>Outcome1:</b>							
<b>Output 1:</b> ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources	Extent to which the environment and natural resources sector strategic plan implementation is coordinated	1 Annual joint sector review report, minutes	1 per year	-	1	-	1
<b>Output 2:</b> Green Growth and Climate Resilience Strategy implemented in selected sectors	Extent to which GGCRS is reviewed and reflected in selected SSPs	1 GGCRS review	1 per year	-	-	-	1

**Financial Summary**

Quarterly financial report						Annual financial summary		
	QX Budget allocation (USD)	QX Expenditure (USD)	Balance for QX (US\$)	Delivery rate for Q3 (%)	Notes (Explain reason if there are differences between budget and expenditure)	Annual Budget allocation (USD)	Annual expenditure by end of QX (USD)	Delivery rate at end of QX (%)
<b>Output 1</b>	0	0	0	0	We did not get any disbursement on output <sup>1</sup>			
<b>Output 2</b>	457,730,000	231,388,915	226,341,085	51%				
<b>Management</b>	10,920,000				Should be returned back to UNDP Account			
<b>TOTAL</b>								

### Next Quarter Work Plan (QWP)

Provide a quarterly work plan including M&E and communication activities. If the work plan is created in excel sheet, please attach it to this reporting form.

### List of Annexes

Below are potential contents that can be annexed to the report (optional but recommended to have at least one annex).

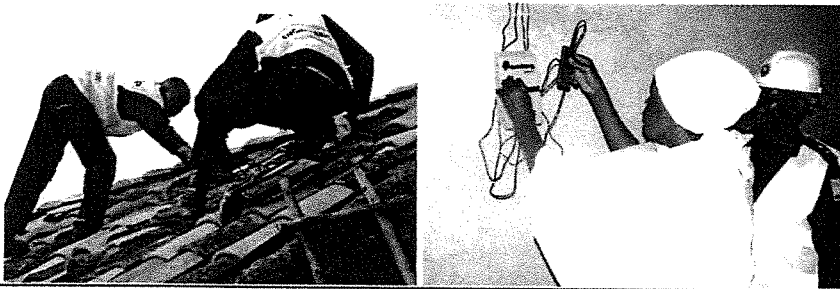
#### a) Success Stories

#### b) Key studies

#### c) Other reports/documentation (e.g. field reports)

#### d) Photos

Installation of Solar panel in Kayonza district

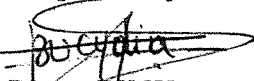


#### e) Links to articles etc.

[https://mail.environment.gov.rw/owa/redirect.aspx?C=VI9gYGZNpaK1-yOr2MZ6tvOEuNgcc\\_pn1U\\_EXZb8h1gcPfeIxEzXCA..&URL=https%3a%2f%2fenvironment.gov.rw%2fwateland%2fReport\\_wateland.pdf](https://mail.environment.gov.rw/owa/redirect.aspx?C=VI9gYGZNpaK1-yOr2MZ6tvOEuNgcc_pn1U_EXZb8h1gcPfeIxEzXCA..&URL=https%3a%2f%2fenvironment.gov.rw%2fwateland%2fReport_wateland.pdf)

Date:

Prepared by:

  
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